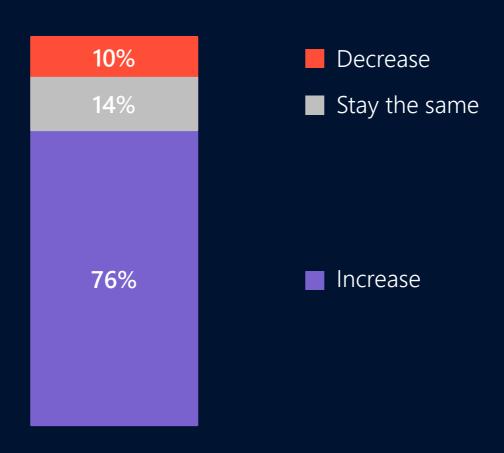
President Biden: The Art of the Cross Border Deal

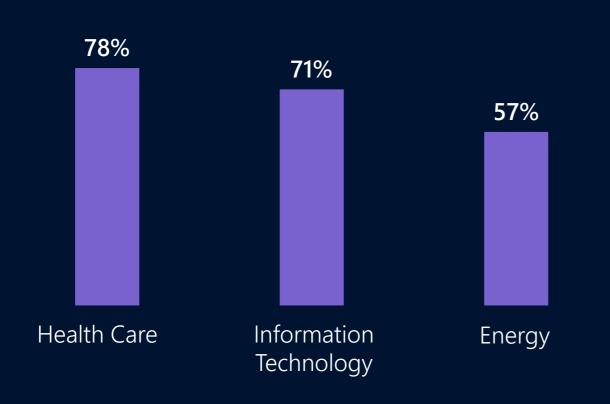
M&A Advisor Survey Findings

November 2020

Optimism about the future prospect of M&A in the year ahead



Health care, IT and energy sectors said to drive deal activity. Strong year for private equity anticipated.



Activity in private equity will create opportunities



COVID-19 and **weakening economic performance** creates both opportunities and challenges for M&A

Weak economic performance will create opportunities



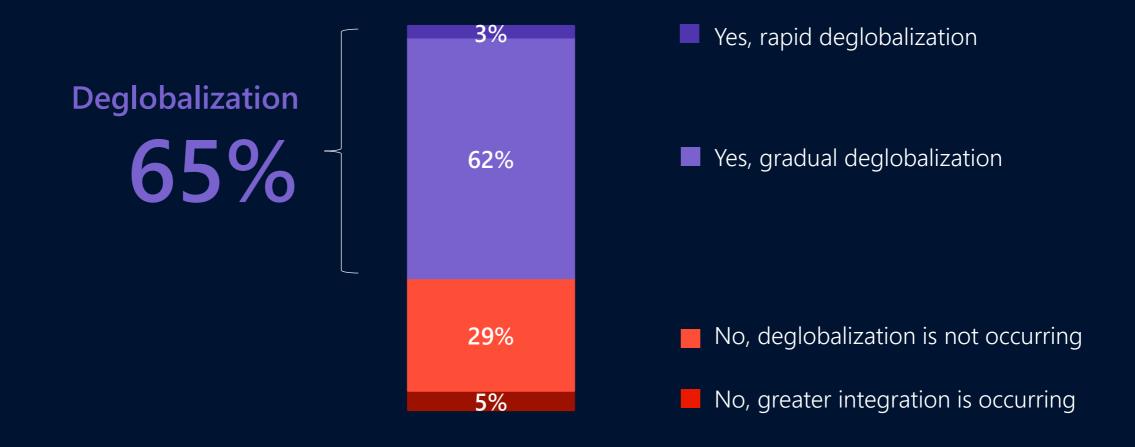
The COVID-19 pandemic will create opportunities



79%

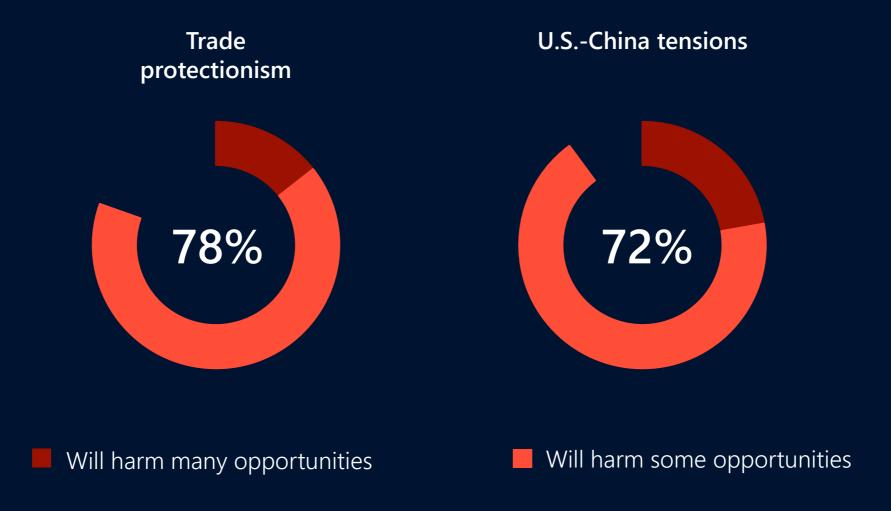
COVID-related travel restrictions will hamper cross border M&A and diligence processes

Belief that deglobalization is taking place



Q. Is deglobalization taking place?

Trade protectionism and U.S-China tensions will **continue to harm** M&A prospects



The Biden administration is widely seen to create opportunities for M&A



One firm. Globally.

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