

2009  
International  
Symposium on  
Cross-Border  
Investment  
and M&A

2009  
跨国投资并购国际研究协会

 CAMBRIDGE  
Judge Business School

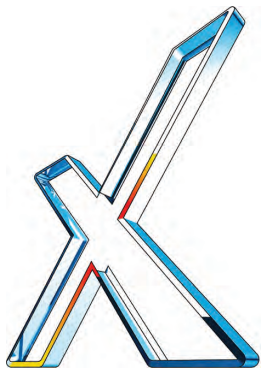
 光华管理学院  
Guanghua School of Management

 NYU STERN  
NEW YORK UNIVERSITY - LEONARD N. STERN SCHOOL OF BUSINESS

International  
Institute for  
the study of  
Cross-Border  
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跨国投资并购国际研究协会

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**Lawrence S. Abeln**

Deputy Director of Cambridge  
Judge Business School and Head  
of Cambridge Executive Education  
Cambridge Judge Business School

Dr. Lawrence S. Abeln is the head of Executive Education and the Executive MBA degree at Cambridge University. He is also a member of the faculty and serves as the chief executive officer of Cambridge Executive Education, which serves to partner in the development and delivery of management education programs.

The Cambridge Judge Business is ranked as one of the leading international business schools. The Financial Times ranked the school 10 worldwide in its 2008 ranking and the Economist ranked its MBA #1 in 2007.

Dr. Abeln received a Ph.D. in Management and M.Phil. in International Relations from Cambridge University, where he was a Rotary Foundation Scholar and member of Pembroke College. He received his undergraduate degree from The University of Pennsylvania where he graduated Phi Beta Kappa in 1989.

Since 1993, Dr. Abeln has held key leadership positions at major business schools including with extensive experience in MBA, academic programs, curriculum development and executive education. Dr. Abeln served as The Director of the MBA Program at The Massachusetts Institute of Technology (1994-1999) and as the Associate Dean at Georgetown University School of Business in Washington D.C.

Dr. Abeln has also been the founder of two companies. He was a founding core team member of the Royal Dutch Shell Project Academy in project management and has worked with many global corporate clients across industries to develop and deliver management education. Dr. Abeln has written on the trends in graduate management education and been quoted in The New York Times, The Financial Times, The Wall Street Journal, the London Times and other publications. He has appeared several times on ABC, CBS and other television and radio affiliates.



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**Dimitry Afanasiev**

Chairman  
Egorov Puginsky Afanasiev  
and Partners

*Moscow*

Dimitry Afanasiev is the Chairman of Egorov Puginsky Afanasiev & Partners, the Chambers Europe's 2008 Russian Law Firm of the Year, with offices in Moscow, St. Petersburg and an associated office in London.

Born in 1969, Mr. Afanasiev studied law at the University of Leningrad, University of Pennsylvania School of Law and St. Petersburg Institute of Law. He is a member of the St. Petersburg Bar Association, associate member of the American Bar Association and International Bar Association. Ideologist of a stronger local legal community in Russia, Dimitry is the Counselor to the President of the Federal Bar Association of Russia.

Dimitry Afanasiev has worked as associate at Schnader, Harrison, Segal & Lewis and Wolf, Block, Schorr & Solis-Cohen in Philadelphia (USA). In 1993 he co-founded Egorov, Puginsky, Afanasiev & Partners; Partners' Committee Chair since 1999. Member of the Board of Directors of UC RUSAL and Norilsk Nickel.

Mr. Afanasiev's areas of practice include international business transactions, dispute resolution and public policy issues. Among his clients are the Russian Federation, multinational and Russian corporations, high net worth individuals and charitable organizations.

Dimitry Afanasiev is the Co-Chair of the CIS Local Counsel Forum, an informal network of managing and senior partners of CIS and international law firms, meeting annually in different venues chosen by the Delegates.

Mr. Afanasiev is a Board Member of Business Russia, an all-Russia non-profit association of businessmen, and a founding member of the Russian-American Business Council. He is also active in the American Chamber of Commerce in Russia.

Mr. Afanasiev was awarded a medal "For Professional Excellence" by the Russian Bar Association and received a Letter of Commendation from the President of Russia "For achievements in defending human rights". Dimitry Afanasiev was listed by The Lawyer (the UK) among the global top 40 lawyers.



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**William T. Allen**

Nusbaum Professor of Law & Business,  
New York University of Law and  
Stern School of Business;  
Director,  
NYU Pollack Center for Law and Business

William T. Allen holds the Jack Nusbaum Chair in Law & Business at New York University and serves as Director of the NYU Pollack Center for Law & Business, a joint undertaking of the Stern School of Business and the NYU School of Law. He is a member of the Law School faculty and the faculty of the Department of Finance of the Stern School. He teaches and writes in corporation law and governance, and mergers and acquisitions. At the law school he also serves as Director of the LL.M. Program in Corporate Law. Since 1997 Allen has been Of Counsel to the New York law firm Wachtell, Lipton, Rosen & Katz.

From 1985 to 1997 Allen was Chancellor (or chief judge) of the Court of Chancery of the State of Delaware. The Court of Chancery is noted as the leading court with primary jurisdiction for matters of corporate law and governance for corporations incorporated under the laws of the State of Delaware. As chancellor, Allen wrote hundreds of judicial opinions treating issues of the fiduciary obligations of corporate directors. While serving as Chancellor, Allen taught corporation law and corporate governance as a Visiting Professor at Stanford Law School (1990 & 1994) and the University of Pennsylvania Law School (1992-93 & 1995). In 1996 he served as Rabin Lecturer at Yale Law School.

From 1997 to 2001 Allen served as founding Chair of the Independence Standards Board, a private sector organization designated in 1997 by the Securities & Exchange Commission with the task of promulgating standards for the determination of auditor independence. He has also served on the Legal Affairs Committee of the New York Stock Exchange and on the Board of Trustees of the University of Delaware (Executive, Nominations and Academic Affairs Committees). Allen is an elected member of the American Academy of Arts & Sciences and of the American Law Institute (Special Committee on Corporate Governance) among other professional associations.

Allen earned the B.S. degree from New York University, the J.D. from the University of Texas School of Law and was awarded the honorary degree LL.D. from Dickinson Law School of Pennsylvania State University. His published writings in corporation law and governance are numerous. He is author (with Reinier Kraakman and Guhan Subramanian) of COMMENTARY AND CASES ON LAW OF BUSINESS ORGANIZATION (Aspen Press 2nd 2007).



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**Robert C. Arzbaecher**

Chairman and Chief Executive Officer  
Actuant Corporation

Robert C. Arzbaecher currently serves as chairman of the board of Actuant Corporation since 2001 and as president and chief executive officer of the corporation since 2000. From 1992 until 2000, he held various financial positions with Applied Power, Inc., Actuant's predecessor, the most recent of which was chief financial officer. Prior to 1992, he held financial positions with Grabill Aerospace, Farley Industries, and Grant Thornton, a public accounting firm. He is a certified public accountant.

Mr. Arzbaecher serves on the Board of Directors of CF Industries (NYSE:CF) and Fiduciary Management, Inc.

He earned his bachelor's degree in accounting from the University of Iowa in 1982.



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**Lord Karan Bilimoria**

Founder and Chairman  
Cobra Beer Ltd.;  
Chairman  
Indo-British Partnership

In 2006 Karan Bilimoria was appointed the Lord Bilimoria of Chelsea as an Independent Crossbench Peer, making him the first ever Parsi to sit in the House of Lords. Lord Bilimoria holds a number of public appointments, including founding Chairman and now President of the UK-India Business Council, Deputy Lieutenant of Greater London, Deputy President of the London Chamber of Commerce and Industry, and Chancellor of Thames Valley University; when appointed in 2005 he was the youngest University Chancellor in the UK. He has also served on the National Employment Panel, and was Chairman of the Panel's Small and Medium Enterprise Board from 2001 to 2005. Lord Bilimoria is the founder and Chairman of Cobra Beer, which remains one of the fastest growing beer brands in the UK with a current retail value turnover of £178 million. In 2004 he was awarded the Commander of the British Empire, and in 2008 he was awarded the Pravasi Bharti Samman by the President of India. He is an honorary fellow of Sydney Sussex College, Cambridge University.



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**Nigel P.G. Boardman**

Partner  
Slaughter and May

Nigel Boardman's broad practice includes domestic and international corporate finance, mergers and acquisitions, joint ventures, IPOs, demergers, private acquisitions and disposals, private equity, public takeovers, issues of compliance and corporate governance and insolvency and restructurings.

He has acted for the leading investment banks in London and a large number of English and overseas companies. He became a partner of Slaughter and May in 1982 after a period as a corporate financier with a leading merchant bank.

He has worked extensively in a range of industries, including finance, minerals and energy, telecommunications, pharmaceuticals, defence, media, retail and utilities.

In addition to his broad spread of corporate work, Nigel is a specialist in sports law, specifically soccer.



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**George Brokaw**

Managing Director  
Perry Capital LLC

George Brokaw is a Managing Director at Perry Capital in charge of Private Equity. Prior to joining Perry, Mr. Brokaw was a Managing Director of Lazard Frères engaged in mergers and acquisition advisory across a broad range of sectors including energy and power, transportation, and general industrial. In addition he was responsible for a group which structured unique financial solutions as well as financial sponsor coverage. He currently serves on the Boards of Capital Business Credit, Doral Holdings, Exclusive Resorts, North American Energy Partners, and Value Place. George is a member of the Board of Directors of the Carter Burden Center for the Aging in Manhattan. Mr. Brokaw has a B.A. from Yale University and a JD/MBA from the University of Virginia. He is a member of the New York Bar.





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**Andrew Browne**

China Editor  
The Wall Street Journal

Andrew Browne is China editor of The Wall Street Journal and Dow Jones Newswires, a position he took up in December 2008.

Andrew started his career in journalism after graduating from Leeds University in 1980 with a degree in Chinese Studies. He joined the South China Morning Post in Hong Kong as a columnist and then moved to Reuters News Agency, where he spent 20 years running bureaus around Asia before becoming news editor for the Asia Pacific region based in Singapore.

Andrew left Reuters in 2004 to join The Wall Street Journal as its China economics correspondent.

He was a member of a team of Journal reporters in Beijing that won the Pulitzer Prize for International Reporting in 2007. He also received awards from the Society of Newspaper Publishers in Asia in 2005 for his coverage of the Asian tsunami and in 2006 for his stories on China's healthcare crisis.

Before his latest assignment at the Wall Street Journal, Andrew spent two years at the Brunswick Group as a Beijing-based partner. In that role, he advised some of China's largest state-owned enterprises on their communications strategy, particularly in the area of outbound mergers and acquisitions. His clients included China Investment Corp. and State Grid.

Andrew grew up in Hong Kong, where he attended King George V school. He speaks both Cantonese and Mandarin Chinese. He is married with two children, aged 13 and 15, who grew up mainly in Greater China and now attend Dulwich College in Beijing. His wife, Cynthia Maclean, is an American lawyer who now works as the bursar of Dulwich.



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**Peter Clarke**

Group Chief Executive  
Man Group plc

Peter Clarke is Chief Executive of Man Group plc, a world-leading alternative investment management business.

He joined Man in 1993, following corporate finance roles with Morgan Grenfell and Citicorp, and played a leading part in Man's listing on the London Stock Exchange in 1994 and the completion of its 100% acquisition of AHL.

From 2000 until 2007 he served as Man's Finance Director, presiding over the acquisition of RMF and pursuing a strategy of focussing the business on alternative investment management, which included the IPO of the brokerage business, MF Global, in July 2007. He was appointed as Chief Executive in March 2007.

Peter is a trustee of the UK's Hedge Fund Standards Board and a regular keynote speaker and contributor to industry conferences.

He graduated with an M.A. in law from Queens' College, Cambridge and subsequently qualified as a solicitor in 1985.



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**Lord Mervyn Davies**

Minister of Trade and Investment  
United Kingdom

Responsible for UK Trade & Investment (reporting jointly to the Business Secretary and the Foreign Secretary), advising the Secretary of State and the Minister for Business, Innovation and Skills on overall business policy, working on specific business issues alongside the Minister for Business and Regulatory Reform, Minister for small business, Export Credits Guarantee Department, Public Service reform, trade policy, Europe, competitiveness, enterprise, growth & business investment, general oversight of Shareholder Executive and its portfolios, Business Council for Britain.

Lord Davies of Abersoch became Minister for Trade, Investment and Business following the creation of the Department for Business, Innovation and Skills (BIS) on 5 June 2009, a Ministerial role he holds jointly between BIS and the Foreign and Commonwealth Office.

He was previously appointed as joint Minister of State for the Department for Business, Enterprise & Regulatory Reform (BERR) and the Foreign and Commonwealth Office on 14 January 2009. Prior to this appointment, he was Chairman of Standard Chartered PLC since November 2006. He joined the Board of Standard Chartered PLC in December 1997 and was Group Chief Executive from November 2001 until 2006. He was a non-executive director at Tesco PLC from 2003-2008. Lord Davies is the Chair of the Council of the University of Wales, Bangor and a trustee of the Royal Academy of Arts.

He was awarded a CBE for his services to the financial sector and the community in Hong Kong in June 2002. Lord Davies is married with two children and is a fluent Welsh speaker. He is a keen sportsman and is interested in Welsh art, music and reading. He was born in 1952



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**Arnoud De Meyer**

Director  
Cambridge Judge Business School

President of the Asia Pacific Decision Sciences Institute. Member of the Board of Dassault Systemes, Paris (from 2005), Option International, N.V., Belgium (from 1997) and the Board of Governors of ifs School of Finance (from 2008). Member of the EPSRC College. Previously, Professor De Meyer has been a Non-Executive Board Member of the Management Board of the Department for Business, Enterprise and Regulatory Reform (from 2007-2009), a member of the Singapore Economic Review Committee (2002) and the Advisory Board of the Waseda Asia-Pacific Institute (1997-2000), and a board member of Infocomm Development Authority, Singapore (2000-2003), Sentosa Island Corporation, Singapore (2001-2002), Ancorabel, N.V., Belgium (1998-2003), the Euro-Asia Centre, Fontainebleau (1988-1992), Video Management, Belgium (1988-2000), and Terbeke International N.V., Netherlands (1986-1989).

Professor De Meyer organised the European Operations Management Association Conference in France in 2004.

Before joining Judge Business School, Professor De Meyer was associated for 23 years with INSEAD as a professor and as Dean for the MBA programme, Executive Education and the Euro Asia Centre. He was also the founding Dean of INSEAD's Asia Campus in Singapore. Professor De Meyer has been a part-time professor at the University of Antwerp and Ghent in Belgium, and was a visiting professor at the University of Kiel, Waseda University in Tokyo, Keio University in Tokyo, and the Birla Institute of Technology in India.



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**Baron David de Rothschild**

Chairman  
N M Rothschild & Sons Limited

David de Rothschild has been Chairman of Rothschilds Continuation Holdings AG, since September 2003, when Sir Evelyn de Rothschild retired.

David de Rothschild is Chairman of N M Rothschild & Sons Limited. He is also Vice Chairman of Rothschild Bank AG, Zurich and Vice Chairman of the Supervisory Board of Paris Orléans and is the Senior Partner of Rothschild & Cie Banque.

He is on the Boards of De Beers sa, Casino, La Compagnie Financière Saint-Honoré and Compagnie Financière Martin Maurel. He is Chairman of the Fondation pour la Mémoire de la Shoah.



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**Alexander Dibelius**

Managing Director  
Head of Central and Eastern Europe  
Goldman Sachs & Co.

Alexander Dibelius is a managing director with Goldman, Sachs & Co., leading the entire business in the German-speaking region, Russia, Central- and Eastern Europe. Before assuming his current role, Dr. Dibelius was co-head of M&A for Germany, Austria and Switzerland, working in Mergers & Acquisitions in London and New York. Dr. Alexander Dibelius joined Goldman Sachs in 1993. He became a managing director in 1997 and a partner in 1998.

From 1987 to 1992 he worked for McKinsey & Co. where he became a partner with responsibility for clients and projects in Switzerland, Austria and Germany. Before that, he had worked as a surgeon at the University Hospital of Freiburg, Germany. Dr. Dibelius studied business administration and medicine. He received his license to practise as a doctor in 1984 and his PhD in 1986.



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**Adam O. Emmerich**

Partner  
Wachtell, Lipton, Rosen & Katz

Adam O. Emmerich is a member of Wachtell Lipton's Corporate Department, focusing primarily on mergers and acquisitions and securities law matters. His practice has included a broad and varied representation of public and private corporations and other entities in a variety of industries throughout the United States and abroad in connection with mergers and acquisitions, divestitures, spin-offs, joint ventures, and financing transactions. He also has extensive experience in takeover defense and corporate governance issues.

Among Adam's recent significant representations are the board of directors of Wyeth in its pending acquisition by Pfizer; Alcoa in the purchase with Chinalco of a stake in Rio Tinto plc; Acciona in its acquisition with Enel of Endesa and in relation to EON's prior proposed transaction; and Iscar in its acquisition by Berkshire Hathaway.

Adam is recognized as one of the world's leading lawyers in the field of Mergers and Acquisitions in the Chambers Global guide to the world's leading lawyers, as an expert both in Corporate Governance and M&A in the real estate field by Who's Who Legal?, and as an expert both in M&A and in Corporate Governance by Euromoney Institutional Investor's Guides, respectively, to the World's Leading Mergers and Acquisitions and Corporate Governance Lawyers, and as a member of the LawDragon 500 Leading Lawyers in America.

Adam joined the firm in 1986 and was named a partner in 1991. He attended Swarthmore College and The University of Chicago, from which he received his Juris Doctor degree with honors. While at the University of Chicago, Adam served as Topics and Comments Editor of The University of Chicago Law Review, was elected to the Order of the Coif, and received an Olin Fellowship in law and economics. Following law school, he served as law clerk to Judge Abner J. Mikva, of the United States Court of Appeals for the District of Columbia Circuit. He is a frequent speaker and author on topics relating to mergers and acquisitions and corporate governance, including at MIT's Sloan Convocation, which can be seen on the web at <http://mitworld.mit.edu/video/330/>.

Adam is co-chair of the advisory board of New York University's REIT Center for the Study of Public Real Estate Companies and has served as co-chair of the NYU Real Estate Institute's Annual Symposium on REITs for the last 12 years. He is a member of the Corporate Academic Bridge Group of the NYU Center for Law and Business, and serves on the board of directors of the American Friends of the Israel Museum and of the Ramaz School, as well as serving as president of the Friends of the Israel Antiquities Authority and of the Friends of Rambam Medical Center. He has previously served on the Visiting Committee of the University of Chicago Law School, on the board of directors of the Lawyers Alliance for New York, and as co-chair of the Young Lawyers Division of the UJA-Federation in New York.

Adam lives in Manhattan with his wife, two daughters and son. He is an avid runner and cyclist, and has twice completed the New York City Marathon.



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**Eric J. Gleacher**

Chairman  
Broadpoint Gleacher

Mr. Gleacher is Chairman of Broadpoint Gleacher. He founded the M&A department at Lehman Brothers in 1978, and headed Global Mergers and Acquisitions at Morgan Stanley from 1985-1990. Mr. Gleacher has advised on numerous high-profile assignments including American Home Products' \$10 billion acquisition of American Cyanamid and Bank of Scotland's announced \$39 billion bid for National Westminster Bank.

Mr. Gleacher is a trustee of Northwestern University and former trustee of University of Chicago and New York University. He is Chairman of the Institute for Sports Medicine at the Hospital for Special Surgery in New York and is also Chairman of the Ransome Scholarship Trust for St. Andrews University in St. Andrews, Scotland.

Mr. Gleacher received an MBA from the University of Chicago and a BA from Northwestern University and served as a U.S. marine infantry officer in the 1960s.





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**Richard J. Gnodde**

Co-Chief Executive Officer  
Goldman Sachs International

Richard is co-chief executive officer of Goldman Sachs International. He joined Goldman Sachs in London in 1987 and helped build the firm's European merger and acquisition franchise, eventually leading the investment banking effort in the United Kingdom. Richard was appointed cohead of the firm's Investment Banking Division in Japan in 1997, helping Goldman Sachs achieve its preeminent position in the Japanese investment banking market. Richard became president of Goldman Sachs (Singapore) Pte. and co-head of Investment Banking in Asia in 1999, before moving to Hong Kong that same year to become president of Goldman Sachs (Asia) LLC. Richard played a leading role in expanding the firm's overall Asian footprint including securing access to China's securities markets. In January 2005, Richard returned to London as vice chairman, and in July 2006 assumed his current position. Richard served on the firm's Partnership Committee from 1999 to 2003 and was appointed to the Management committee in 2003. He was named managing director in 1996 and partner in 1998.

Richard earned a bachelor's degree from the University of Cape Town and a master's degree from Cambridge University.



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**Robert C. A. Hingley**

Director General  
UK Panel on Takeovers and Mergers

Robert C. A. Hingley, Director General, UK Panel on Takeovers & Mergers, an independent body which regulates the conduct of takeovers and mergers in the UK. He qualified with Coward Chance as a solicitor in 1984 and joined the investment banking division of Schroders in 1985. Following that division's acquisition by Citigroup in 2000, he held various positions within Citigroup's investment banking business, including Global Co-head of Financial Institutions Group and Head of German Investment Banking. In 2005, he joined Lexicon Partners as a Vice-Chairman. Whilst maintaining his position as a Vice-Chairman of Lexicon, Robert became Chief Financial Officer of the charity Save The Children until joining the Takeover Panel in late 2007.



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**Nemir A. Kirdar**

Founder, Executive Chairman & CEO  
Investcorp

Nemir Kirdar is the Founder, Executive Chairman and CEO of the global investment group, Investcorp, which operates out of New York, London and Bahrain. Now a British citizen, he was born in Iraq but left the country after the military coup of 1958.

Mr Kirdar began his banking career in New York in 1969. After covering South East Asia and Japan for Allied Bank International, he joined Chase Manhattan Bank, New York, in 1974. Between 1976 and 1981 he managed and directed Chase's banking network in the Arabian Gulf. He founded Investcorp in 1982. Investcorp's mission is to act as a bridge between surplus funds in the Gulf and alternative, non-traditional investment opportunities in the USA and Western Europe. Its investment products include private equity, hedge funds, real estate, technology investments and Gulf growth capital. The firm's 400 staff are drawn from 38 nationalities.

Mr Kirdar graduated in Economics from the University of the Pacific in California, obtained an MBA from Fordham University in New York and completed Harvard Business School's Senior Management Program. He has since been awarded an honorary Doctorate in Humane Letters from Georgetown University; an honorary Doctorate in Laws from the University of the Pacific; and an honorary Doctorate in Economics from Richmond, the American International University in London. He was recently made an Honorary Fellow of St Antony's College, Oxford.

Mr Kirdar serves as Director, Trustee, Councillor or Adviser to numerous institutions in the USA and UK. These include Georgetown University, the Brookings Institution and the Center for Strategic and International Studies in Washington DC; the Eisenhower Exchange Fellowship in Philadelphia; the School of International and Public Affairs at New York's Columbia University; John. F. Kennedy School of Government at Harvard University; Chatham House in London and The Judge Business School at Cambridge University. He is also a member of the Board of Visitors at Georgetown University's Edmund A. Walsh School of Foreign Service and the Harvard University Board of Overseers, Committee on University Resources. He is a founding member of the International Business Council of the World Economic Forum in Geneva and serves on the Investments Committee of the United Nations Pension Fund.



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**Steven Koch**

Vice Chairman  
Credit Suisse Securities (USA) LLC

Steven Koch is a Vice Chairman and Co-Chairman of Credit Suisse's Mergers and Acquisitions Group, based in Chicago. He is a member of the Americas Advisory Council, the Chairman's Board of the Investment Banking division and the Investment Banking Committee.

Mr. Koch joined the Bank in 1985 and was named a Managing Director in 1989, Co-Head of the Mergers and Acquisitions Group in 1993 and Co-Chairman of the Mergers and Acquisitions Group in 2000. He has advised clients in all major financial markets in a wide variety of industries.

Mr. Koch received his B.A. from Hampshire College, his M.B.A. from the University of Chicago Booth School of Business and his J.D., cum laude, from the University of Chicago Law School. He was a Henry Luce Scholar and served as a law clerk to Judge Richard Cudahy of the U.S. Court of Appeals for the Seventh Circuit in Chicago. Mr. Koch helped organize, and teaches in, the Director's Consortium, a semi-annual seminar sponsored by the Amos Tuck School of Business Administration at Dartmouth, the University of Chicago Booth School of Business, Stanford Graduate School of Business and the Stanford Law School. He also serves as Chairman of the Board of Trustees of the Sinai Health System in Chicago and a member of the Board of Directors of the Greater Chicago Food Depository. He is also a member of the Green Ribbon Committee of the Chicago Climate Action Plan and the Board of Trustees of Francis W. Parker School.



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**Cary A. Kochman**

Managing Director  
Co-Head of M&A for Americas  
UBS Investment Bank

Cary Allan Kochman is a Managing Director. He is Co-Head of Mergers & Acquisitions in the Americas. He also serves as Co-Head of the Investment Banking Department's (IBD's) Chicago office and Midwest Region. He is a member of the Americas IBD Executive Committee. Mr. Kochman is also co-Chairman of the Business Review Group.

Before joining UBS in 2004, Mr. Kochman worked at Credit Suisse for 14 years where he was head of the U.S. M&A Department for his last 2 years. He holds both his J.D. and M.B.A. from the University of Chicago. He also has a B.S. in Accounting from the University of Illinois at Chicago. Mr. Kochman is a member of the Illinois Bar and is both a C.P.A. and C.M.A. He is a Trustee of the Shedd Aquarium. Mr. Kochman is also a member of The Economic Club of Chicago, The Executive's Club of Chicago and The Commercial Club of Chicago. He is also a frequent lecturer at Northwestern University's MergerWeek.



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**Richard Li**

Chairman  
PCCW Ltd.;  
Chairman and Chief Executive  
Pacific Century Group

Mr. Li, aged 42, was appointed an Executive Director and Chairman of PCCW in August 1999. He is Chairman of PCCW's Executive Committee. He is also Chairman and Chief Executive of the Pacific Century Group, Chairman of Pacific Century Premium Developments Limited (PCPD), Chairman of PCPD's Executive Committee and Chairman of Singapore-based Pacific Century Regional Developments Limited.

Mr. Li is a Non-Executive Director of The Bank of East Asia, Limited. He is also a representative of Hong Kong, China to the Asia Pacific Economic Co-operation (APEC) Business Advisory Council, a member of the Center for Strategic and International Studies' International Councillors' Group in Washington, D.C., and a member of the Global Information Infrastructure Commission.



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**Liew Mun Leong**

President and Chief Executive Officer  
CapitalLand Group

Mr Liew Mun Leong is President and CEO of CapitalLand Group, South East Asia largest public real estate group. Mr Liew is also the Chairman of Changi Airport Group (Singapore) Pte Ltd and a Director of Singapore Exchange Limited.

With more than 35 years of experience in construction, development and real estate in Singapore and overseas, Mr Liew participated in a number of public sector infrastructural development projects in Singapore, including the development and construction of Singapore Changi Airport. For five years, he was CEO of Singapore Institute of Standards and Industrial Research (SISIR), and was concurrently appointed the Executive Director of National Science and Technology Board (NSTB). From 1997 to 1998, Mr Liew was elected the President of International Organisation for Standardisation (ISO).

Since 1979, Mr Liew has been accorded several awards and nominations for his exceptional contributions. In 2006, he was named Outstanding CEO of the Year in the Singapore Business Awards. In 2007, he was conferred the CEO of the Year award in The Business Times' Singapore Corporate Awards. In 2008, Mr Liew was named Asia's Best Executive of 2008 (Singapore) by Asiamoney and Best CEO in Asia (Property) by Institutional Investor. Mr Liew graduated from the University of Singapore with a Civil Engineering degree and is a registered professional civil engineer.



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**Lim Chee Onn**

Chairman  
Képpel Corporation;  
Chairman  
Singbridge International Singapore  
Pte Ltd.

Born July 1944, married with 3 children.

Bachelor of Science (First Class Honours) in Naval Architecture, Glasgow University; Masters in Public Administration, Edward S. Mason Fellow, Kennedy School, Harvard University; Doctor in Engineering (Honorary), Glasgow University.

Chairman, Singbridge International Singapore Pte Ltd. Senior Advisor, Keppel Corporation Ltd; Chairman, Singapore-Suzhou Township Development Pte Ltd and Singapore Tianjin Eco-City Investment Holdings Pte Ltd. Board Member, Monetary Authority of Singapore, and Business China. Honorary Chairman, National Heritage Board. Chairman, Advisory Board, Harvard Singapore Foundation. Alternate Member, Council of Presidential Advisers.

Deputy Chairman, Seoul International Business Advisory Council. Economic Advisor to Jiangsu Provincial Government, PRC; and Consultant to People's Government of Yunnan Province, PRC. Member, INSEAD Singapore International Council; Member, Board of Trustees, Asia Business Council; Member, Board of Trustees, The Conference Board; and Counsellor, The Conference Board's Global Advisory Council on Economic Issues. Chairman, Advisory Board, Sim Kee Boon Institute of Financial Economics, Singapore Management University; Member, The Governing Board of the Lee Kuan Yew School of Public Policy (LKYSPP); Member, International Advisory Panel, Institute of Water Policy, LKYSPP; and Member, Board of Trustees, Nanyang Technological University.

Mr Lim started his career in the Civil Service. He was Deputy Secretary, Ministry of Communications until elected as Member of Parliament in July 1977. He served as Political Secretary, Ministry of Science and Technology from Aug 1978 to Sep 1980. Mr Lim was Secretary-General, National Trades Union Congress from May 1979 to Jun 1983 and concurrently Minister without Portfolio, Prime Minister's Office from Sep 1980 to July 1983, and remained as Member of Parliament until Dec 92.

He was Senior Executive Director, Keppel Corporation Ltd from Oct 1983 to Dec 1999; and Executive Chairman from Jan 2000 to 31 Dec 2008.

Conferred Distinguished Service Order by HE The President, Republic of Singapore and Commander, Order of the Crown, by HM King Albert II, Kingdom of Belgium.





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**Martin Lipton**

Partner  
Wachtell, Lipton, Rosen & Katz

Martin Lipton, a partner of Wachtell, Lipton, Rosen & Katz, specializes in advising major corporations on mergers and acquisitions and matters affecting corporate policy and strategy and has written and lectured extensively on these subjects. Mr. Lipton is Chairman of The Board of Trustees of New York University, a Trustee of the New York University School of Law (Chairman 1988-98), a member of the Council of the American Law Institute, and a Director of the Institute of Judicial Administration. In 1976 Mr. Lipton authored, *Corporate Takeovers: Tender Offers and Freezeouts*, American Bar Association, National Institute on Corporate Takeovers. In 1982 Mr. Lipton created the Shareholders Rights Plan ("Poison Pill") which has been described by Prof. Ronald Gilson of the Columbia and Stanford Law Schools as "the most important innovation in corporate law since Samuel Dodd invented the trust for John D. Rockefeller and Standard Oil in 1879." In 1992 Mr. Lipton served on the Subcouncil on Corporate Governance and Financial Markets of the United States Competiveness Policy Council which resulted in his co-authoring with his fellow member of the Subcouncil, Prof. Jay Lorsch of The Harvard Business School, an article, *A Modest Proposal for Improved Corporate Governance*, which became the template for much of the basic corporate governance principles that were adopted in the 1990's. Mr. Lipton served as counsel to the New York Stock Exchange Committee on Market Structure, Governance and Ownership (1999-2000), as counsel to, and member of, its Committee on Corporate Accountability and Listing Standards [Corporate Governance] (2002) and as Chairman of its Legal Advisory Committee (2002-2004). Mr. Lipton is a Member of the Executive Committee of the Partnership for New York City and served as its Co-Chair (2004-2006). Mr. Lipton has a B.S. in Economics from the Wharton School of the University of Pennsylvania and an L.L.B. from the New York University School of Law. He is a member of The American Academy of Arts & Sciences, a Trustee of The Economic Club of New York and a Chevalier de la Légion d'Honneur.



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**Andrew Low**

Head of Asia  
Corporate Finance Business  
Macquarie Group

Andrew Low is Head of Macquarie Capital in Asia which covers the Macquarie Group's mergers and acquisitions, equity capital markets, principal investment, leasing and other specialised funds and investment banking activities in the region. He has almost 20 years experience in financial services in Asia, Europe, Australia and North America. Andrew moved to Hong Kong in 2004 when he was deal leader for Macquarie's acquisition of the ING Securities business in Asia and since then he has led the rapid growth of the Macquarie Capital business in Asia which now employs more than 350 people in Beijing, Bangkok, Hong Kong, Jakarta, Manila, Mumbai, Seoul, Shanghai, Singapore, Taipei and Tokyo.

Mr Low has oversight of Macquarie Group's overall China business, sits on Macquarie's Asia Underwriting Committee and is global Head of Macquarie's Financial Institutions Group (FIG). From 2001-2008 he led the rapid growth and internationalisation of the Telecommunications, Media, Entertainment and Technology (TMET) sector group at Macquarie, including the creation of Macquarie Communications Infrastructure Group (MCIG) and the Macquarie Media Group (MMG).

Mr Low is a graduate of the Senior Executive Program (China) of Tsinghua University, CEIBS and the Harvard Business School (HBS) and was selected as one of the Asia Society's Asia 21 emerging leaders in Asia and the Australian Government sponsored Advance Global 100 Australian Expatriates. He sits on the Executive Committee of the Australia Japan Business Council and the Advisory Board of the Austral Asia Society.



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**Scott Matlock**

Chairman, Asia M&A  
Morgan Stanley

Scott Matlock is a Managing Director of Morgan Stanley & Co. and Chairman of Asia M&A.

Mr. Matlock received his Bachelor degree in 1988 from the University of California at Berkeley.

Mr. Matlock joined Morgan Stanley in 1988 in the Corporate Finance Department. Prior to his current role, Mr. Matlock was most recently the Global Head of Media & Communications Mergers & Acquisitions based in London. Mr. Matlock worked in New York as a merger and acquisitions generalist focusing on industrial and technology clients.

Mr. Matlock is married to Thao Matlock. They live in Hong Kong and have two children, Stephen and Clare.



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**Roberto Mendoza**

Co-Founder  
Deming Mendoza & Co. LLC

Mr. Mendoza spent over 30 years at J.P. Morgan, where he served as a Vice Chairman of the Board from 1990 to 2000. During his tenure at J.P. Morgan, he was principally involved with the firm's corporate finance, M&A and private-equity functions.

Mr. Mendoza serves on the boards of Manpower Inc., Partner Re Ltd. and Western Union, Inc. He is a previous Chairman of XL Capital Ltd. and Egg plc. He has served on the Boards of ACE Limited, Banesto S.A., the BOC Group plc, Continental Airlines, Inc., Mid Ocean Limited (Chairman of the Executive Committee), Prudential plc (Chairman of the Remuneration Committee), Reuters plc, the Travelers Group, and Vitro S.A. Mr. Mendoza holds a B.A. from Yale and an M.B.A. (Baker Scholar) from the Harvard Business School. He is a member of the Council on Foreign Relations.



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**Hiroshi Mikitani**

President, CEO and Chairman  
Rakuten Inc.

Mikitani founded Rakuten in 1997 as an Internet shopping mall. Over the past decade its e-commerce business has created a market completely new to Japan. Rakuten's branded e-businesses include: Auction; online travel booking; online securities; portal content; and credit and payment, among others.

Rakuten's strategy is to converge the Internet and membership businesses through the group synergy. It fulfills various needs and touchpoints of everyday life, adding value and benefits through intra-Group transactions, payment platforms and with Rakuten Super Points.

Prior to founding Rakuten, he established a consulting business, Crimson Group. He previously worked in mergers and acquisitions at the Industrial Bank of Japan. He received his MBA from Harvard Business School and Bachelor of Commerce degree from Hitotsubashi University.



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**Liao Min**

Director General  
China Banking Regulatory  
Commission

Liao Min is Director-General of the China Banking Regulatory Commission. Prior to his current role at the CBRC, Mr. Liao had a wide working experience in financial industry in China, ranging from the central bank to the commercial bank in mainland China and the financial holding company in Hong Kong. When serving at the People's Bank of China, China's central bank, he engaged in foreign exchange trading, fixed income investments and portfolio management. Later on, he served in the China Everbright Group in Hong Kong. After moving to Bank of China, he participated in the restructuring and public listing of Bank of China (Hong Kong). Currently, Mr. Liao is a member of Basel Banking Committee's Working Group on Liquidity, as well as a member of All-China Youth Federation.

Mr. Liao received a master's degree in Economics from Peking University in 1993 and an MBA from Judge Business School at Cambridge University in 2006.



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**Zia Mody**

Partner  
AZB & Partners

*Mumbai*

Zia Mody passed her Law from the University of Cambridge, UK in 1978. She was enrolled as an Advocate with the Bar Council of Maharashtra & Goa in 1978 and did her LLM from Harvard Law School. Zia was then admitted as a member of the New York State Bar by examination in 1980. Mrs Mody started her practice as a Corporate Associate, Baker & McKenzie, New York 1979 to 1983. Then she started her own practice from 1984 and then went into partnership and started the firm, CZB & Partners, Advocates & Solicitors between January 2002 to March 2004. CZB & Partners then merged with Ajay Bahl & Associates and was renamed as AZB & Partners, Advocates & Solicitors (Mumbai, New Delhi & Bangalore) in April 2004 onwards. The firm has approximately around 200 lawyers. Zia is a Member of the CII National Council on Corporate Governance and Regulatory Framework, Member of the CII Committee on Capital Markets, Member of the CII Committee on Financial Services, Member of the CII Committee on Legal Services, Member of the Committee on CII Mutual Funds. Mrs Mody is a Trustee of the Baha'i School, New Era High School, in Panchgani. Mrs Mody has been awarded the "Business Woman of the Year" by the Financial Express in the category of "The Best Knowledge Manager". She has been selected as one of the 25 Most Powerful Women in Indian Business by Business Today in September 2004, February 2006 and September 2007. She was selected as one of India's 100 Most Powerful CEOs by the Economic Times in the year 2004, 2005, 2006, 2007 and 2008. The American Lawyer has identified Zia Mody as being one of "country's leading stars". She was nominated as one of the world's leading practitioners by "The International Who's Who of Private Funds" Lawyers 2006 and 2008. Zia Mody was appointed as the Director of The Hongkong and Shanghai Banking Corporation Limited, Hongkong in January 2006 and has also been appointed as a member of the World Bank Administrative Tribunal by the World Bank in 2007. She has been appointed as a member of the London Court of Arbitration ( LCIA ) in 2008.

The Asia Pacific Legal 500 & Chambers Global has ranked AZB & Partners as among the leading Firms in the Country, and they have ranked Zia Mody as among the leading individuals in the Mergers & Acquisition sector, Private Funds, Private Equity, Litigation and Infrastructure Sectors. Zia has been identified as a Highly Recommended lawyer by the Global Counsel 3000 in the field of Company and Corporate Transactions and Private Equity/Venture Capital. AZB & Partners was nominated as the best Indian National Law Firm 2006 by the International Financial Law Review.



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**Masayoshi Nakamura**

Managing Director  
Mitsubishi UFJ Securities

Masayoshi Nakamura is Managing Director and Head of Global Investment Banking Business Unit of the Mitsubishi UFJ Securities Co., Ltd., the core securities firm of the Mitsubishi UFJ Financial Group. He also serves as Executive Officer of the holding company, Mitsubishi UFJ Financial Group, Ltd.

Mr. Nakamura has worked primarily in the field of strategic advisory throughout his investment banking career. Prior to joining Mitsubishi UFJ Securities in 2006, Mr. Nakamura was associated with Morgan Stanley from 1999 to 2003 as Managing Director and Head of the Mergers & Acquisitions Department in Tokyo, and with Lehman Brothers between 1984 and 1999 as a strategic advisory specialist both in Tokyo and New York.

Mr. Nakamura received his B.A. in Economics in 1977, and his M.B.A. in 1984, from Keio University. Select cross-border transactions that Mr. Nakamura advised in the past are as follows:

- Mitsubishi Rayon' acquisition of Lucite International (2009)
- AB Volvo's acquisition of Nissan Diesel Motor by TOB (2007)
- Toshiba Corporation's sale of its DRAM business to Micron Technology (2002)
- Nissan Motor's capital alliance with Renault (2001)
- Mitsubishi Motors' issuance of 34.0% equity interest to DaimlerChrysler AG (2000?)
- Toyota Industries' acquisition of Swedish company, BT Industries AB (2000)
- Sale of Aoba Life Insurance to Artemis group (France) (1999)
- Toshiba Corporation's formation of air conditioner JV with Career Corporation (U.S.) (1998)
- Fujitsu's acquisition of the remaining 57.8% interest in Amdahl Corporation (1997)
- Asahi Breweries' acquisition of five breweries in mainland China (1994)
- Toshiba and Itochu's equity participation to form Time Warner Entertainment (1992)





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**Taiji Okusu**

Managing Director  
Credit Suisse Securities (Japan)

Mr. Taiji Okusu is a Managing Director of Credit Suisse in the Investment Banking division, based in Tokyo. Mr. Okusu is Head of the Investment Banking Department for Japan. Mr. Okusu joined Credit Suisse First Boston in February 2004 from UBS, where he was a Vice Chairman in the Investment Banking Department. Prior to that, Mr. Okusu worked at Schroders for three years as Co-Branch Manager, and before that, he worked at Morgan Stanley for 10 years in the M&A Group at the Investment Banking Division.

Mr. Okusu was involved in many M&A deals, namely the sale of Shaklee Japan to Yamanouchi Pharmaceutical in 1988 and in the acquisition of International Digital Corporation, Japan, by Cable & Wireless in 1999, the defence of Hokuetsu Paper from Oji Paper in 2006 and the sale of Toyama Chemical's stake to Fuji Film through TOB in 2008. Mr. Okusu is the Secretary General of Japan Corporate Governance Forum; Director of Japan Independent Directors Network; and, Director of Japan Association of Corporate Directors.

Mr. Okusu holds a degree in the bachelor of Law from the University of Tokyo.



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**Robin Panovka**

Partner  
Wachtell, Lipton, Rosen & Katz

Robin Panovka is a partner at Wachtell, Lipton, Rosen & Katz where he specializes in mergers and acquisitions, restructurings and strategic transactions. Among other responsibilities, he co-heads the firm's Real Estate and REIT M&A groups. He has been active in many recent noteworthy M&A and restructuring transactions, and has also been integrally involved in the redevelopment of the World Trade Center, the formation and investment activity of several private equity funds, development joint ventures, and other strategic transactions involving both publicly-traded and privately-held companies, both in the United States and in cross-border transactions.

Mr. Panovka is a frequent speaker and author on topics involving cross-border mergers and acquisitions and REITs. Among other publications, he is co-author of "REITs: Mergers and Acquisitions," a treatise published by Law Journal Press. He serves on the boards of Duke University School of Law and the Harlem Educational Activities Fund, and is co-chair of the advisory board of New York University's Center for the Study of Public Real Estate Companies. He also is a member of the American College of Real Estate Lawyers.

Mr. Panovka was born in Johannesburg, South Africa, and lived in Israel for eleven years. He earned his bachelor's degree cum laude from Cornell University and received his J.D. with honors from Duke University. He is a member of the New York Bar.



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**Nayan Gregory Parekh**

Head of Corporate Mergers  
& Acquisitions  
Novartis International AG

Dr. Nayan Gregory Parekh is Head of Mergers and Acquisitions for Novartis AG and a member of the Novartis Group Finance Committee.

While at Novartis, Dr. Parekh led the execution of over 15 cross-border transactions with a total deal value of more than \$60 billion. Noteworthy transactions included Novartis' \$39 billion two-step acquisition of Nestle's 77% stake in Alcon Inc., a maker of ophthalmic drugs and devices; the \$5.5 billion sale of Novartis' Gerber baby food business; the \$2.5 billion sale of Novartis' Medical Nutrition business; the \$5.4 billion buy-in of the 58% publicly owned stake in vaccine and molecular diagnostics concern Chiron Inc.; the \$700 million acquisition of Bristol Myer Squibb's North American over-the-counter pharmaceutical business (e.g. Excedrin) and the \$8.3 billion purchase of two closely related generics companies, Hexal AG and Eon labs.

Prior to joining Novartis in 2004, Dr. Parekh spent ten years in investment banking mostly in pharmaceuticals and biotechnology. He advised clients on numerous M&A transactions and financings. Most recently, he was a Managing Director and Head of the European Healthcare Group for Deutsche Bank AG where he spend six years based in London. Dr. Parekh began his career as a Summer Associate for Salomon Brothers in New York and as a Vice President in the therapeutics group for Bear Stearns also in New York.

Dr Parekh received a BA in Economics and Political Science from the University of Rochester and a Ph.D. in Economics from Northwestern University in Chicago. He is married with four children. His hobbies are skiing, biking, sailing and gourmet cooking.



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**Alan Parker**

Chairman  
Brunswick Group LLP

Alan Parker is Chairman of Brunswick Group LLP, the leading international corporate and financial communications firm which he founded in 1987. Since then, Brunswick has grown into an international firm of more than 50 Partners with offices in London, New York, Paris, Frankfurt, Hong Kong, Beijing, Johannesburg, Brussels, Berlin, Stockholm and Washington. Brunswick is ranked in first position in the league tables for M&A communications advisors in the UK, EU and US, and has advised on many of the largest cross-border transactions in recent years. Alan has worked on a wide range of assignments, acts as senior consultant on many of the firm's retained accounts and takes an active role in special project work.



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**Tim Payne**

Managing Partner  
Brunswick Group LLP

Tim has been with Brunswick for 15 years, based in London and New York, before moving to Hong Kong in 2004. He is Managing Partner of the firm's business in Asia. Operating regionally, for domestic and international companies, Tim's work bridges corporate and financial communications; crisis and issues management.

Over the past few years, Tim has worked on many of China's most significant M&A transactions and corporate situations. Projects include Tengzhong's current bid for GM's Hummer; Gome's and CITIC Pacific's recapitalisations; CIC's investments in both Blackstone and Morgan Stanley; China Development Bank's investment in Barclays; CNOOC's attempted acquisition of Unocal; Fonterra's corporate response to the melamine in milk crisis in China; J-Power's defense to activist TCI; the merger of leading Japanese pharmaceutical companies Daiichi and Sankyo.

Before joining Brunswick, Tim was a campaign director for the UK's Liberal Democrat party, running many of their parliamentary campaigns and by-elections, including Newbury, won with the largest majority in British parliamentary history.



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**Jack Rodman**

Senior Advisor  
King & Wood

Prior to joining King & Wood in 2007 as a Senior Advisor in the firm's nonperforming loan and distressed debt practice Mr. Rodman spent 37 years as a real estate consultant and real estate restructuring specialist with Ernst & Young / Kenneth Leventhal & Company as managing partner of the EYKL Los Angeles office. Kenneth Leventhal & Company (merged with E&Y in 1995) was one of the pre-eminent real estate work-out and restructuring firm's in the United States and Canada during the 1970's and 1980's.

Mr. Rodman participated in many of the largest non-judicial work-out and restructuring engagements on behalf of both debtors (real estate developers) and creditors, including Boston based Cabot, Cabot & Forbes, Dallas based Trammel Crow Companies and Lincoln Property Company, Horita Realty, Honolulu Hawaii, Estes Homes, Tucson Arizona, and Metropolitan Property Corporation of Winnipeg Canada. In 1976 Mr. Rodman led a multi-disciplinary team of restructuring specialists including legal, engineering, urban planning, economists, market specialists and municipal finance experts to workout and restructure the United States Department of Housing and Urban Development Title VII New Communities Administration's massive new town projects (13 in total) across America.

Beginning in early 1990's Kenneth Leventhal & Company was the lead contractor to the United States Resolution Trust Corporation who was responsible for the closure of 737 financial institutions across America and the marketing/disposition of their combined assets exceeding \$350 billion. Mr. Rodman was a member of the KLCO team who represented Bank of America on their sale of the real estate loan portfolio of Security Pacific Bank (which failed during the savings and loan crisis) to Kearny Street the predecessor entity to Morgan Stanley Real Estate Funds.

Having both real estate workout and restructuring expertise as well as asset resolution and disposition skills developed during his work for the US RTC, Mr. Rodman moved to Asia beginning in 1995 and pioneered the distressed debt markets in Japan, Korea, Thailand, Taiwan, Philippines, India and China as Financial Advisor to financial institutions and central banks. Mr. Rodman presently lives in Beijing where he is a member of King & Wood's International Restructuring and Insolvency Team. Mr. Rodman is a licensed CPA in both California and Washington State.

Mr. Rodman has an MBA degree from UCLA and teaches Real Estate Investment and Finance at Harvard University Real Estate Academic Initiative.



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**Takumi Shibata**

Deputy President and COO  
Nomura Holdings, Inc.

Takumi Shibata is Deputy President & COO of Nomura Holdings, Inc., and Deputy President & COO of Nomura Securities, Co Ltd. Prior to his current assignment, Mr. Shibata ran Nomura's European business from London (1997/2002), global investment banking operations from Tokyo (2002/2003), global wholesale business from Tokyo (2003/2004), global support functions (2004/2005) and asset management business from Tokyo (2005/2008). In his 32 years at nomura, he has spent 13 years in Tokyo, 12 years in London, 3 years in Hong Kong and 2 years each in Boston and Kobe, highlighting a uniquely international career for a Japanese financial service executive.

He sits on the Japanese Government's Business Accounting Council. He was Vice Chairman of the Japan Securities Investment Advisers Association, Chairman of the Self-regulatory Planning Committee of the Japan Securities Dealers Association, a Board member of the International Primary Market Association (London), and a Board Member of the Securities Institute (London).

He is a non-executive director of Fortress Investment Group LLC, a leading US alternative asset management company listed on NYSE.

Mr. Shibata holds a BA in economics from Keio University and an MBA from Harvard Business School. IFR, in its 30th anniversary edition of July 2004, distinguished him as one of thirty individuals to represent a generation of achievement in international capital markets.



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**Sun Chang Qiang**

Managing Director  
Warburg Pincus Asia LLC

Mr. Sun is managing partner of Warburg Pincus' Hong Kong office, responsible for the firm's investment activities in North Asia. Prior to joining Warburg Pincus in 1995, Mr. Sun was an Executive Director in the Investment Banking Division and the Principal Investment Area of Goldman Sachs (Asia) L.L.C., which he joined in 1992 after coming back to Asia from New York. Born and raised in mainland China, Mr. Sun had served in the Chinese Air Force as a ground technician and worked at a provincial utility administrator before attending college and being selected by the United Nations for training as a staff translator in New York. While in New York, Mr. Sun had also worked at Lepercq, de Neuflyze & Co., a boutique leverage buyout firm as an investment banking associate.

Mr. Sun holds a BA from the Beijing Foreign Studies University, a joint degree of MA/MBA from the Joseph Lauder Institute of International Management and the Wharton School of the University of Pennsylvania.

Mr. Sun is the founder and a governor of the China Venture Capital Association and the China Real Estate Developers and Investors' Association, and a director of Gome Electrical Appliances Holdings, Harbin Pharmaceutical Group, China Huiyuan Juice and EnerChina.





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**Yo Takeuchi**

Chief Financial Officer  
Development Bank of Japan, Inc.

Mr. Yo Takeuchi is the Chief Financial Officer of the Development Bank of Japan (DBJ). Immediately before joining DBJ, Mr. Takeuchi was a senior official of the Ministry of Finance of Japan. He was a key architect of the current government bonds market and fiscal investment loan program which is a unique and indispensable public finance system in Japan. He was heavily involved in the privatization of the Japan Post initiated by the then Prime Minister Koizumi. He received an LL.M. from School of Law, University of California and was a visiting scholar of Harvard University. He is also a co-coordinator of the U.S.-Japan Financial symposium and the Vice Chairman of the Fulbright Association of Japan.



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**Jeffrey Towson**

Managing Director  
Saudi-China Investment Group;  
Advisor  
Kingdom Holding Company

Jeffrey Towson is Managing Director of the Saudi China Group and Advisor to Kingdom Holding Company. Dr. Towson specializes in emerging markets' investments and has developed over \$15B of investments across multiple geographies (US, Middle East, Asia, and Africa) and industries (real estate, financial services, petrochemicals, hotels, healthcare, education, retail, technology).

Prior to Saudi China, Dr. Towson was Head of Direct Investments for Middle East / North Africa and Asia Pacific at Kingdom Holding Company, the investment company of HRH Prince Al-Waleed bin Talal bin Abdulaziz Al Saud. Nicknamed by Time Magazine as the Arabian "Warren Buffett", HRH Prince Al-Waleed's investments include Citi, 300+ hotels (Movenpick, Fairmont, The Plaza, George V, the Savoy, Four Seasons), Euro Disney, Canary Wharf, a One Mile Skyscraper in Jeddah, Africa Zephyr funds, Apple, eBay, Saks Fifth Avenue, TimeWarner, News Corp, priceline.com, and others.

Dr. Towson received an MD from the Stanford University School of Medicine; an MBA from Columbia Business School, and a Fulbright Scholarship from the Karolinska Institute in Stockholm, Sweden. He is based in Hong Kong and New York City.



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**James S. Turley**

Global Chairman and CEO  
Ernst & Young

James S. Turley is Chairman and Chief Executive Officer of Ernst & Young, a leading global professional services organization providing audit, risk advisory, tax, and transaction services. With approximately 135,000 people in 140 countries, Ernst & Young is one of the largest professional services organizations in the world.

Jim began his career with Ernst & Young in 1977 in the US firm's Houston office. Over the last 31 years, he has held a series of leadership positions throughout Ernst & Young. Jim was named Metropolitan New York Area Managing Partner of Ernst & Young LLP in 1998 and was appointed Deputy Chairman in 2000. In July 2001, he became Chairman and CEO. Based in New York and London, Jim serves as senior advisory partner for many of Ernst & Young's largest global clients.

As Chairman, Jim sets a clear and strong tone from the top, focused on quality, integrity, and professionalism. He has worked to create a high-performance work environment with a highly visible leadership commitment to "Quality in Everything We Do." Ernst & Young has been consistently recognized by Fortune magazine as one of the 100 Best Companies to Work For.

Jim is actively engaged with many stakeholders as part of Ernst & Young's commitment to enhancing the public's trust in professional services firms and in the quality of financial reporting. He has encouraged dialogue with key stakeholders across the globe regarding the many changes facing the world capital markets, including the advent of the Sarbanes-Oxley Act in the United States, the introduction of International Financial Reporting Standards in more than 100 countries throughout the world, and the overall movement toward greater convergence of global accounting standards and global governance.

Throughout his career, Jim has actively supported numerous civic, cultural and business organizations. He co-chairs the Russia Foreign Investment Advisory Council.

He is on the Board of Directors for Boy Scouts of America, Catalyst, the National Corporate Theater Fund and on the Board of Trustees for Rice University. He is also a member of the Business Roundtable and IBLAC (International Business Leaders' Advisory Council for the Mayor of Shanghai). In October, 2007, he was appointed Chair for the Governing Board of the U.S. Center for Audit Quality and in March, 2009, was appointed Chair for Catalyst.

Jim holds a Master's and a BA in Accounting from Rice University in Houston, Texas. He enjoys sports, including golf and tennis. Jim and his wife, Lynne, have a 25-year old son.



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**Wang Jianzhou**

Chairman and CEO  
China Mobile Limited

Mr. Wang Jianzhou, age 60, Executive Director, Chairman and Chief Executive Officer of China Mobile Limited, joined the Board of Directors of the Company in November 2004. Mr. Wang is in charge of the overall management of the Company. He is also the President of China Mobile Communications Corporation (the ultimate controlling shareholder of the Company), and Chairman of China Mobile Communication Co., Ltd.. He formerly served as Deputy Director General and Director General of the Posts and Telecommunications Bureau of Hangzhou, Deputy Director General of the Posts and Telecommunications Administration of Zhejiang, Director General of the Department of Planning and Construction of the Ministry of Posts and Telecommunications, Director General of the Department of General Planning of the Ministry of Information Industry, Director, Executive Vice President, President and Chairman of China United Telecommunications Corporation, Executive Director, President, Chairman and Chief Executive Officer of China Unicom Limited, and Chairman and President of China United Telecommunications Corporation Limited. Mr. Wang graduated in 1985 from Department of Management Engineering of Zhejiang University with a Master's Degree in Engineering, and holds a doctoral degree in business administration from Hong Kong Polytechnic University. Mr. Wang is a professor-level senior engineer with extensive knowledge and 31 years of experience in the telecommunications industry.



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**Wang Kejin**

Deputy Director-General,  
Supervisory Rules & Regulations  
Department, China Banking  
Regulatory Commission

Mr. Wang Kejin is the Deputy Director-General, Supervisory Rules & Regulations Department, China Banking Regulatory Commission. He joined the People's Bank of China in 1988. He used to work in the Financial Supervision Department, the Banking Supervision Department and the Banking Regulation Department. He is a senior bank examiner and banking industry & supervisory policy maker. He joined the China Banking Regulatory Commission in 2003. He drafted The China Banking Supervision Law in 2003. He also drafted many banking regulations, including The Regulation of Bank Disclosure, The Regulation of Transaction with insider & principle shareholders, The Regulation of Bank Licenses, and The Guideline of Bank leverage lending.

He received an MBA from the University of Maryland.



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**Bruce Wasserstein**

Chairman and Chief Executive Officer  
Lazard Ltd

Bruce Wasserstein, age 61, has served as Chairman and Chief Executive Officer of Lazard Ltd and Lazard Group since May 2005. Mr. Wasserstein has served as a director of Lazard Group since January 2002 and as a director of Lazard Ltd since April 2005. Mr. Wasserstein served as the Head of Lazard and Chairman of the Executive Committee of Lazard Group from January 2002 until May 2005. Prior to joining Lazard, Mr. Wasserstein was Executive Chairman at Dresdner Kleinwort Wasserstein from January 2001 to November 2001. Prior to joining Dresdner Kleinwort Wasserstein, he served as CEO of Wasserstein Perella Group Inc. (an investment banking firm he co-founded) from February 1988 to January 2001, when Wasserstein Perella Group Inc. was sold to Dresdner Bank. Prior to founding Wasserstein Perella Group, Mr. Wasserstein was the Co-Head of Investment Banking at The First Boston Corporation. Prior to joining First Boston, Mr. Wasserstein was an attorney at Cravath, Swaine & Moore. Mr. Wasserstein also currently serves as Chairman of Wasserstein & Co., LP, a private merchant bank and is a member of the board of directors of Harry & David Holdings, Inc.



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**Ding Wei**

Executive Chairman  
Corporate Finance Committee;  
Managing Director & Head of  
Investment Banking  
China International Capital  
Corporation

Mr. Ding is Executive Chairman of CICC's CFC (Corporate Finance Committee), Managing Director and Head of Investment Banking of China International Capital Corporation Limited ("CICC"). Before joining CICC, from 1987 to 1999, Mr. Ding worked for the World Bank and the International Monetary Fund based in Washington D.C. in various capacities including lead economist, project manager, manager of divisions, and chief representative. After that, Mr. Ding served as Deutsche Bank's China Head from 1999 to 2002.



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**Zhang Weiyang**

Dean  
Peking University Guanghua  
School of Management

Professor Weiyang Zhang is Dean of the Guanghua School of Management of Peking University, Professor of economics, and Director of the e-Business Center of Peking University. Professor Weiyang Zhang graduated with a bachelor degree in 1982, and a master degree in 1984, from Northwestern University at Xi'an. He received his M. Phil. in economics in 1992 and D. Phil. in economics from Oxford University 1994. From 1984 to 1990, he was a research fellow of the Economic System Reform Institute of China under the State Commission of Restructuring Economic System. During this period, he was heavily involved in economic reform policy making in China and was the first Chinese economist who proposed the "dual-track price system reform" (in 1984). After he graduated from Oxford, he co-founded Peking University's China Center for Economic Research in 1994, and worked with the Center until August 1997. He then moved to Guanghua School of Management in September 1997. He was appointed as associate dean in February 1999 and Dean in September 2006.

Professor Weiyang Zhang has played a leading role in transforming Guanghua School of Management since 1999. His visionary reform measures have generated significant impacts on changes of business education in China. He was the chief architect of the 2003 Peking University faculty system reform. Professor Weiyang Zhang's research interests include the industrial organization, corporate governance, information economics, and Chinese economic reform. He is a widely recognized authority of the theory of the firm and ownership reform in China. As the author of dozens of journal papers and 10 books, he has been the most cited economist in Chinese academic journals since 1995. His works have had significant impacts on the ongoing enterprise reform policy formulation and the development of economics in China. He was awarded the "National Science Fund for Distinguished Young Scholars" in 2000 by the Natural Science Foundation of China, and "the Man of the Year in Chinese Economy" by CCTV in 2002.

Professor Weiyang Zhang has extensive consulting experiences with both governmental departments and business enterprises. He was once a member of the Advisory Board on Enterprise Reform to the State Commission for Restructuring Economic system between, a consultant to the Department of Enterprises of the State Economic and Trade Commission, and a local consultant to the World Bank Project on Chinese Stateowned Enterprises Reform. Currently he is a member of the Advisory Board for the State Informatization Committee, and a member of the Advisory Board for Telecommunication Law Drafting Committee. He has been frequently invited to deliver keynote speeches at high level international and domestic symposiums and forums. Since 2001, he has served as the chief economist of China Entrepreneurs Forum. His insightful opinions of the Chinese economy have been frequently reported in media.





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**Peter Williamson**

Professor of International Management  
Cambridge Judge Business School

Peter is Professor of International Management at Judge Business School and a Fellow of Jesus College Cambridge. He has served as Professor of International Management at INSEAD, Visiting Professor of Global Strategy at Harvard Business School and Cheung Kong Business School in Beijing. He was previously Professor of Strategic Management and Dean of MBA Programmes London Business School. He holds a PhD in Business Economics from Harvard University.

Along side his academic career, Professor Williamson has extensive experience in the business world. He was formerly with the Boston Consulting Group and Merrill Lynch in London, Singapore and New York. He has consulted widely on business strategy, international expansion, M&A and strategic alliances to companies around the world. His experience in China dates from 1983 where he has assisted numerous multinationals and more recently Chinese companies venturing abroad. Peter serves as Chairman of the global hedge-fund manager, Tactical Global Management, Chairman of Imparta Ltd and as a director of several other companies including: Green Gas International BV, Energy Edge Ltd and the Chinese software company, Geong International, which is listed in London.

Professor Williamson's latest book, *Dragons at Your Door: How Chinese cost innovation is disrupting global competition*, was published by Harvard Business School Press in June 2007. His other books include *Winning in Asia* (2004), *From Global to Metanational: How Companies Win in the Global Knowledge Economy* (2001), *The Economics of Financial Markets* (1995), *Managing the Global Frontier* (1994) and *the Strategy Handbook* (1992). Peter's many articles include: "Value-For-Money Strategies For Recessionary Times", "China's Hidden Dragons" (both in *Harvard Business Review*), "Strategies for Competing in a Changed China" and "Is Your Innovation Process Global?" (both in the *MIT Sloan Management Review*). The latter received a Sloan-Pricewaterhouse Coopers Award honouring those articles that have contributed to the enhancement of management practice.



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**Xu Xinzong**

Professor & Associate Dean  
Peking University Guanghua  
School of Management

Xu Xinzong is Associate Dean and Finance Professor of Peking University Guanghua Management School. He had been appointed as the Financial Economist of Monetary Policy Bureau of Bank of England and the Finance Lecture Professor of England Lancaster University Management School. Once was appointed as the President of the council of the First Chinese Finance Annual Meeting. Xu Xinzong has abundant research experiences on corporate governance, behavioral finance, financial risk management and asset pricing areas etc. for many years; he delivered a wealth of research results and published 16 articles on many international and domestic first-class academic journals.

His research results were recognized by the international counterparts and a large number of his papers were cited. He obtained the Best Paper Award of 1997 British Accounting Review and the Best Paper Award of 2002 Australia Finance International Conference on derivative products area. His research results have the extreme practical value, the papers mentioned above have been published for many times by the financial application books, and was invited to give the academic speeches in many financial organizations such as Bank of England, Union Bank of Switzerland and Japan's Mitsubishi Bank etc.

Sep. 1981- Jul. 1985

Studied in Aerography of Peking University, obtained the Bachelor's Degree.

Sep. 1987 - Jun. 1989

Studied in Business Administration of England Aston University, obtained the Master's Degree (MBA).

Sep. 1989 - Dec. 1993

Studied in Finance of England Lancaster University, obtained the Doctor's Degree.



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**Franny Yao**

Partner  
Key Accounts & Government Relations  
Ernst & Young

Ms. Franny Yao (Fang Yao) is a Partner at Ernst & Young, where she is responsible for Key Accounts and Government Relations in China. Franny has been a driving force in bringing Ernst & Young's services to major Chinese companies and financial institutions, and serves as the Relationship Partner for Industrial and Commercial Bank of China (ICBC), China Life Insurance Company, Bank of China, China National Offshore Oil Company Ltd. (CNOOC), China Investment Corporation, and other important Chinese enterprises. In recent years, she has worked on several important overseas M&A transactions and strategic initiatives by major Chinese companies, as well as transactions for multi-national firms seeking growth in China.

Franny's in-depth knowledge of the business environments in China, the U.S and other major economies, combined with her multi-national communication skills, enable her to help Western business executives to understand the Chinese market and formulate strategies to operate effectively in China, as well as to provide Chinese clients with optimal solutions for complicated business issues domestically and in the West.

Franny is based in Beijing, where she was the first woman partner, as well as being the first Mainland China-born partner. Prior to joining Ernst & Young in 1997, Franny had a diverse working background including being a marketing manager for a U.S. computer chip company, banker with a European bank's office in Beijing, government officer at the former Ministry of Foreign Trade and Economic Cooperation (now Ministry of Commerce), and general manager of a State Owned Enterprise. Her educational background is equally broad, including studies at Xi'an Foreign Language University and The Wharton School.

Franny also serves as Senior Advisor to the Governor of Shaanxi Provincial Government.



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**James H. Zukin**

Senior Managing Director  
& Chairman of Asia  
Houlihan Lokey Howard & Zukin

Mr. Zukin is the Chairman of Asia and founding member of the Board of Directors of Houlihan Lokey Howard & Zukin, where he spearheads the firm's emerging market strategy. He is a board member of Houlihan Lokey KK and Board Chairman of Houlihan, Lokey, Howard & Zukin (China) Ltd.

Mr. Zukin is a frequent speaker at business conferences in the U.S. and Asia. He often presents on Chinese M&A and restructuring issues to various Chinese regulators, including the China Securities Regulatory Commission (CSRC), the Chinese Banking Regulatory Commission (CBRC) and the State-Owned Assets Supervision and Administration Commission of the State Council (SASAC), China Cinda AMC, World Bank, Tsinghua University and Peking University.

Mr. Zukin formed the Sovereign Advisory Services Group for Houlihan Lokey in 2004. Sovereign debt advisory clients now include Antigua & Barbuda, Belize, the Dominican Republic, Liberia, the Republic of Iraq, the Kingdom of Jordan and the Russian Federation. Mr. Zukin serves as a delegate to the Paris Club Meetings involving the private sector. He is also a member of the Institute of International Finance, Inc. (IIF). Mr. Zukin is an advisory board member of the Asia Society. Mr. Zukin earned a B.A. degree with honors in economics and English from the University of California at Berkeley, and an M.B.A. from Harvard Business School.

